contents

Preface / xi Acknowledgments / xiii

CHAPTER 1	Getting Started	1
	What Is Marketing?	2
	A Word on Titles	3
	Where Do You Fit in the Organizational Structure?	3
	Document Everything	4
	The Buck Stops Here	4
	Welcome to the Guides	
CHAPTER 2	Learn about Your Organization	9
	1. Getting Staff Buy-In	9
	2. Outline Your Job Scope	11
	3. Know Your Branding	14
CHAPTER 3	Get Notified of Marketing Requests	19
	4. Make an Inventory of Marketing Offerings	19
	5. How to Gather Marketing Requests	21
	6. E-Mail System Setup	23
	7. Ingest Form Setup	26
CHAPTER 4	Set Up Project Management	31
	8. Time Management	31
	9. Understand Your Needs	35
	10. Desired Capabilities	37
	11. Analog vs. Digital	39
	12. Comparison of Project Management Tools	40
	13. Personal Knowledge Base	42
	14. Internal Tracking System	43

	15.	Publicity Plans	46
	16.	Marketing Strategy	48
	17.	Example of a Complete Marketing Workflow	51
CHAPTER 5	Cont	ent Creation	55
	18.	File Management	55
		Content	
	20.	Copyright	59
	21.	Design	62
	22.	Mobile-Friendly Content	64
	23.	Diversity	65
		Images	
	25.	Video	67
	26.	Print Materials	68
	27.	E-Mail Newsletters	69
	28.	CAN-SPAM Act	76
	29.	Web Forms	77
	30.	Calendars to Develop	79
	31.	Photography Policies	82
CHAPTER 6	Staf	f Training and Interactions	85
	32.	Build a Network of Support	85
	33.	Educational Resources	87
	34.	Keep Staff Involved	90
	35.	Staff Training Now and in the Future	93
	36.	Managing Assistants	95
CHAPTER 7	Who	Are Your Users?	99
	37.	Target Audiences	99
	38.	Respecting Privacy	99
	39.	Confirmation Methods	102
	40.	How to Collect User Information	102
	41.	Simple Surveys	104
	42.	Program Attendance vs. Door Counts	106
	43.	Staff-Sourced User Groups	111
	44.	Census	118
	4.5	Manning	119

	46. Social Media Insights	121
	47. Other Ways to Learn about Users	123
CHAPTER 8	Tracking and Reports	127
	48. Questions to Ask	127
	49. What to Track When	130
	50. Daily Tracking and Reports	131
	51. Weekly Tracking and Reports	132
	52. Monthly Tracking and Reports	135
	53. Quarterly Tracking and Reports	136
	54. Annual Tracking and Reports	140
	55. Single Campaigns	143
	56. Shortened URLs	145
	57. A/B Testing	149
	58. Marketing Report for Staff	152
CHAPTER 9	Outside Contacts	155
	59. Document Your Public Relations Contacts	155
	60. Set Up Meetings	157
	61. Find New Contacts	159
	62. Press Releases	161
	63. Other Press Releases to Send	164
	64. One-Off Press Releases	165
	65. Networking	166
CHAPTER 10	Bonus Insights	169
	66. Google My Business	169
	67. Handling Complaints	171
	68. How to Apologize	174
	69. Ordering Items	175
	70. Update Content	177
	71. Social Media Tips	178
	72. Two-Factor Authentication	181

preface

I WAS A USER EXPERIENCE LIBRARIAN WHO WAS GIVEN A NEW CHARGE TO manage my public library's marketing needs. My reaction to this was to balk. I am a librarian, not a marketer. The only directive given to me was to formalize the library's publicity workflows. At the time, I did not understand the overwhelming size of this task. It was hidden by its scattered nature, with each department doing their own thing when it came to marketing. Then the day came when I took on my new responsibilities, and I wished I knew where to start. The anxiety of that day has inspired this book.

When I checked the marketing landscape, I could not find anything on how to set up my processes or what to consider. Instead, there were only tips on writing marketing plans. When staring at the blank calendar ahead of me, those tips were meaningless. I managed to pick myself up, learned about our existing marketing workflows, and then worked to create more efficient ways to do things. As a culmination of my process, I created the succinct and specific guides in chapters 2–10 of this book. If you're new to the job, like I was, this book will get you through some anxious moments and help you make sense of your role. More experienced library marketers will find guides to help you complete more tasks.

I draw from lessons I have learned as a publicity manager in a public library. Each guide in this book is a faithful explanation of what I have done to make my own work easier. While I draw from personal experience, my goal is for these guides to help you manage any aspect of marketing work in a library, archive, or other cultural organization. Since few marketers in libraries are devoted solely to one job, this book allows you to implement only the strategies that meet your current needs.

Technology changes frequently. Therefore, I do not give explicit instructions for what to do with any software or on any website. Instead, I present the overall

picture, explaining the concept to you, and suggesting the functionality to look for in order to complete the task.

The director of marketing at the publisher Houghton Mifflin Harcourt, Carla Gray, uses a ship metaphor to describe her role in the workplace: "I've always thought of the marketing role as the cruise director; involved in the whole book's life, and responsible for coordinating with all departments to ensure smooth sailing."

In that spirit, I hope this book will help you become the cruise director of your organization's marketing efforts.

NOTE

1. Kimberly Burns, Whitney Peeling, and Michael Taeckens, "Ask the Publicists: What's the Difference between Marketing and Publicity?" 2017, https://lithub.com/ask-the-publicists-whats-the-difference-between-marketing-and-publicity.

acknowledgments

I WAS WARMLY WELCOMED TO MARKETING BY KATE PETROV OF THE GREENWICH Library in Connecticut. She invited me over and gave me permission to ask her whatever I wanted to know. Thank you, Kate. You provided a kindness which I will never forget.

My colleague Virginia Grubbs has a background in marketing. We've spent many hours working on projects together, learning from each other, and trying our best to get stories published in the local papers. She is a gem without equal.

Liz Sisemore of Texas State University reviewed the structure of the guides in this book and gave me some much appreciated feedback. Her advice led to my rearranging the organization of the guides' content and adding time to complete a task as a factor to consider.

Towards the end of writing, I sought advice on the structure of the book. My thanks to Frank Skornia, Rachael Clark, Mark Aaron Polger, Kathy Dempsey, and Theresa Cahill Agostinelli. They helped me think it through so I could finish the book on time.

Writing a book means you miss out on adventures with loved ones. The patient understanding of Celeste, Chii, Thomas, PK, and Jessica made every word in this book possible.